

| | |
|--|---|
| KIRKLEES HEALTH & WELLBEING BOARD | |
| MEETING DATE: | 26/01/2017 |
| TITLE OF PAPER: | Kirklees Integrated Healthy Child Programme “ Thriving Kirklees” |
| 1. Purpose of paper | To Update the board in relation to the Healthy Child Programme tender award. |
| 2. Background | <p>A full report in relation to the outcomes, principles and vision for the Healthy Child Programme was discussed and agreed by the board on the 30th June 2016. For further detail please see appendix A.</p> <p><u>Integrated Process</u></p> <p>Kirklees Council, North Kirklees CCG and Greater Huddersfield CCG have been working closely over the past 18 months in order to deliver an innovative approach to better meet the needs of the children and young people of Kirklees. This has involved working in a number of collaborative ways across a range of complex service areas, to redesign and produce a service specification that allowed for a truly transformational approach across a range of provisions.</p> <p>As outlined in Appendix A this initially brings together the following services:-</p> <ul style="list-style-type: none"> • Health visiting and family nurse partnership (0-5 year old public health resource). • School nursing (5-19 year old public health resource) • Children and adolescent mental health service (CAMHS) tiers 2 and 3 • Autism Spectrum Conditions assessment and support • Children’s Learning Disability and Occupational Therapy provision. • Learning from the pilot Single Point of Access and schools link pilot in the CAMHS Transformation Plan • Children’s weight management service • Healthy vitamin scheme • Children’s Accident Prevention Scheme <p>The programme will be a catalyst for change within these provision but will also work closely to support and align with a number of the cross cutting programmes in Kirklees including:-</p> <ul style="list-style-type: none"> • All age disability • Schools as community hubs • Early Intervention and Early Help offer <p>The commissioning system also forms part of the new collaborative approach across Kirklees and as such a number of changes have been made to support a single collaborative approach to the transformation including:-</p> <ul style="list-style-type: none"> • A single lead commissioning arrangement for the management of the contract delivered through Kirklees Council and governed by a formal Section 75 arrangement • A single Pooled Budget arrangement managed by Kirklees Council and governed by a formal section 75 arrangements. • The allocation of a transformational support manager to directly support the providers with the transformation required. |

- Clear governance arrangements which serve to simplify and integrate structures and reporting mechanism's whilst meeting reporting requirements of the constituent parties to the Section 75 and national bodies such as NHS and Public Health England.
- Implementing a new joint governance board across Kirklees Council, Greater Huddersfield CCG and North Kirklees CCG. This board gave final sign off to the contract award for the Healthy Child Programme.

Contract Award

Kirklees Council, working with NHS North Kirklees and NHS Greater Huddersfield CCGs, has awarded the Healthy Child Programme contract to a local provider, who will in turn sub-contract further local providers. This arrangement, which is working under the banner of 'Thriving Kirklees', is led by Locala Community Partnerships, who have sub-contracted South West Yorkshire Partnership NHS Foundation Trust, Northorpe Hall, Home-Start and Yorkshire Children's Centre to provide discrete elements of the programme. The contract, which includes services currently worth just over £10 million per year, was awarded following a consultation and procurement process. The new contract will commence on 1 April 2017 and is initially for a five year period with an option to extend for up to a further five years.

4. Financial Implications

The services that are currently delivering elements of the HCP and CAMHS are outlined above. The current contract values/service budgets for these services have determined the financial envelope. Commissioners will be seeking savings over the contract term but with demonstrable improved outcomes for children, young people and families.

5. Sign off

Richard Parry, Director for Commissioning, Public Health and Adult Social Care

6. Next Steps

- Mobilisation and implementation plan January 2017 to March 31st 2017
- 1st April 2017 service commencement date " safe transfer of service"
- Transformation programme implemented 1st April 2017 to April 2022

7. Recommendations

That the Board:

- Note the successful contract award and delivery partnership
- Strategically support the transformation of the healthy child programme 0-19 across Kirklees
- Endorse and support the learning from the integrated approach taken in order to successfully commission and award the contract.

8. Contact Officer

Keith Henshall - Head of Health Improvement (Starting Well) Keith.Henshall@kirklees.gov.uk

Tom Brailsford - Joint Commissioning Manager (Kirklees Council and CCGs)
Tom.Brailsford@northkirkleescg.nhs.uk

Healthy Child Programme (HCP)

0-19 years (up to 25 years for children with disabilities)

Kirklees healthy child programme (HCP) 0-19 years – what's it all about?

Key messages

Thursday 30/06/2016

1. What is the healthy child programme?

The context for the work is set by Professor Sir Michael Marmot's review, [Fair Society, Healthy Lives \(2010\)](#). The review had two aims - *to improve health and wellbeing for all* and *to reduce health inequalities*. To achieve these, the review recommended six objectives, the first and second of which are all about improving outcomes for children and young people:

- Give every child the best start in life, and
- Enable all children, young people and adults to maximise their capabilities and have control over their lives.

2. How does this fit with the Local Transformation Plan

In March 2015, the report of the Children and Young People's Mental Health Taskforce, ['Future in Mind'](#) set out a clear direction to improve children's mental health and wellbeing.

A key recommendation was the development of ['Local Transformation Plans'](#), to promote partnership working and drive improvements in children and young people's mental health and wellbeing over the next 5 years. Extra funding was made available to local areas on the development of Local Transformation Plans to drive sustainable service transformation to improve children and young people's mental and emotional health and wellbeing.

Kirklees was successful in attracting the extra funding.

3. Our vision

Kirklees is a great place to grow up where every child and young person...

- is safe and loved, healthy and happy and free from harm, and
- has the chance to make the most of their talents, skills and qualities to fulfil their potential.

4. What do we want to achieve?

We want to bring together organisations, people and services to develop a shared approach so that...

- every child has the best start in life
- all children, young people and adults maximise their capabilities and have control over their lives.

5. Commissioning services

[The Health and Social Care Act 2012](#) sets out a local authority's statutory responsibility for delivering and commissioning public health services for children and young people aged 5-19 years.

Responsibility for children's public health commissioning for 0-5 year olds, specifically health visiting services and Family Nurse Partnership, transferred from NHS England to local authorities on 1 October 2015.

The move to commissioning of children's public health services by local authorities is an opportunity to take a fresh look at a whole family approach. This means new opportunities for bringing together a robust approach for improving outcomes for children, young people and their families.

6. Kirklees Integrated Healthy Child Programme

The intention is to use the HCP approach for the integration of a range of systems, interventions and services in order to improve outcomes for children, young people, their families and communities, with a focus on mental and emotional health and wellbeing.

The plan covers the whole spectrum of services for children and young people's mental health and wellbeing from health improvement and prevention work, to support and interventions for children and young people who have existing or emerging mental health problems, as well as transitions between services.

7. The commissioning plan

To design and deliver more integrated child and family health services in Kirklees using the framework of the HCP to improve the outcomes for children, young people and their families. The services that are currently delivering elements of the HCP and CAMHS include:

- Health visiting and family nurse partnership (0-5 year old public health resource).
- School nursing (5-19 year old public health resource)
- Children and adolescent mental health service (CAMHS) tiers 2 and 3
- Learning from the pilot Single Point of Access in the CAMHS Transformation Plan
- Children's weight management service
- Healthy vitamin scheme.

Commissioners hope that any potential model will be innovative and demonstrate a robust, fully integrated delivery partnership approach. They are intending to encourage collaboration wherever possible.

8. Key design focus

The effectiveness of proposals for delivery of the new HCP model will be assessed according to the degree to which they:

- Integrate resources and Build integrated ways of working
- Focus 'upstream' on improving the agreed outcomes and preventing problems
- Reduce inequalities – proportionate help according to need and available assets
- Improve primary and secondary prevention across life stages
- Build in easy access to advice and help from a range of sources
- Embed 'nurturing parent' and enables parents to develop the 'confidence to care' and children and young people to self-manage (e.g. developing child/parent led care planning)
- Increase independence and decreases service dependency & Re-design support to promote resilience and emotional wellbeing
- Focus on four sources of support: 'Personal Relationships', 'Family (parent carer)', 'Community Capacity', 'Learning Environments'
- Demonstrate a coherent workforce design and development strategy and implementation plan.
- Demonstrate robust information governance and best practice in information sharing, including the potential for shared client record systems
- Support the development of the Learning and Community Hubs
- Promote relationship based approaches
- Ensure a robust support network of partner agencies, including access to advice, consultancy and supervision.

9. Timescales

- Market provider engagement completed by January, 2016.
- Engagement and co-design with children and families completed by June, 2016.
- Stakeholder engagement completed by June, 2016.
- Service specification/tender documents complete by August, 2016.
- Tender process August, 2016 – December, 2016.
- Award contract December, 2016.
- Service implementation – April, 2017.

10 Need more information?

Keith Henshall - Head of Health Improvement (Starting Well) Keith.Henshall@kirklees.gov.uk

Tom Brailsford - Joint Commissioning Manager (Kirklees Council and CCGs)

Tom.Brailsford@northkirkleescg.nhs.uk

Karen Poole - Head of Children's and Maternity Commissioning

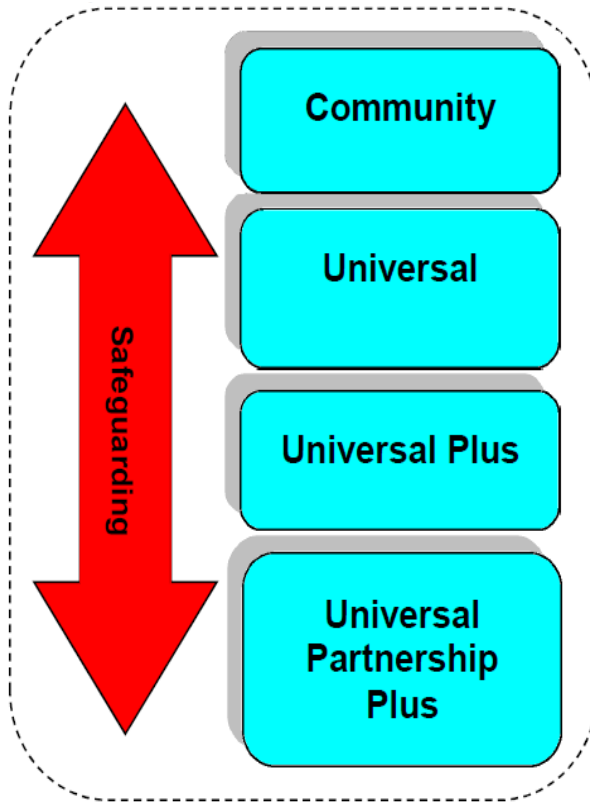
Karen.Poole@northkirkleescg.nhs.uk

Alison Cotterill – HI Advanced Practitioner (Starting Well 0-5) Alison.Cotterill@Kirklees.gov.uk

Carl Mackie – Public Health Manager (Starting Well 5-19) Carl.Mackie@Kirklees.gov.uk

Alan Turner - HCP Project Manager – Alan.Turner@Kirklees.gov.uk

The Current Healthy Child Programme Model



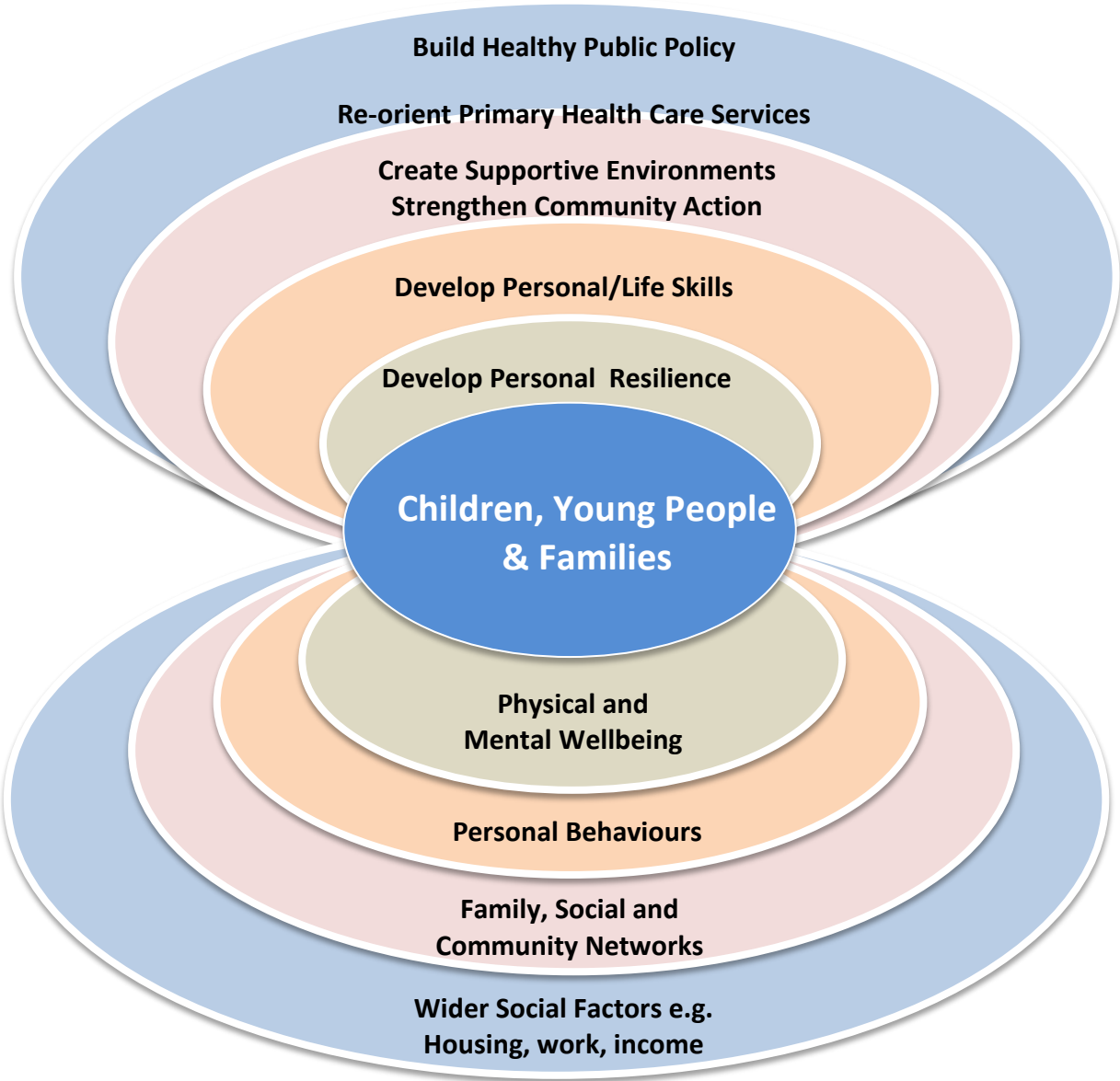
The Community describes a range of activities, services and support in the community for children, young people and their families. The HCP helps in developing and providing these and making sure people know about them.

Universal HCP to ensure a healthy start for every child. This may include promoting wellbeing and resilience, for example through listening and supporting, and protecting health e.g. by immunisations and identifying problems early.

Universal Plus provides a swift response when specific expert help is needed which might be identified through an assessment or through providing accessible services that people can go to with concerns. This may include managing long-term health issues and additional health needs, reassurance about a health worry, advice on sexual health, and support for emotional and mental health and wellbeing.

Universal Partnership Plus delivers ongoing support as part of a range of local services working together and with the family to deal with more complex problems over a longer period of time.

The Proposed New Model for Kirklees Integrated Healthy Child Programme



'STARTING WELL' SYSTEMS

(0-19) Learning Environment (*Formal and informal*)

Early Intervention & Prevention System

3-19 Formal Education

Schools as Community Hubs

Shared Outcomes
Best Start

ECM

Rounded
Resilient
Ready

Kirklees Council Early Intervention & Prevention Service (Early Help)

All Age Disability Service

HCP Specification(s) and Contracts

'Starting Well' Health Improvement System

Mental Health/ Emotional Wellbeing "Services"

Catalysing Change in Systems and Outcomes

